

WE SERVE.



RADNOR TOWNSHIP 2008 ANNUAL REPORT



We Served and in 2008...

- ☐ Radnor Township was nominated nationally as the 37th **Best Place to Live and Launch a Business** by *Fortune Small Business Magazine*
- ☐ The Willows Mansion won Reader's Choice **Best Banquet Facility** by the *Main Line Times*
- ☐ Radnor Township received the *Government Finance Officers' Association's Certificate of Achievement for Excellence in Financial Reporting* for the 13th consecutive year, the *GFOA's* highest honor in governmental financial reporting
- ☐ Radnor Township received the prestigious **Tree City USA** status for the 15th consecutive year and the *National Arbor Day Foundation's Growth Award* for the 6th consecutive year
- ☐ Radnor's **Residential Recycling Program** was awarded with a **performance grant totaling more than \$107,000**
- ☐ The **Radnor Police Department** received over **\$25,000 in grants** for their Buckle Up and Aggressive Driving Programs
- ☐ Radnor Township **received \$100,000 in grant monies** by the *DCNR* for improvement upgrades to D'Antonio Park



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Board of Commissioners



Left to Right Top Row: Thomas A. Masterson, Jr., Esq., Ward 6 Commissioner, President of Board, John Fisher, Ward 7 Commissioner, Vice-President of Board, Kevin Higgins, Ward 2 Commissioner, Harry G. Maboney, Esq., Ward 1 Commissioner. Bottom Row: William A. Spingler, Ward 3 Commissioner, Lisa Paolino, Ward 5 Commissioner, Enrique R. Hervada, Ward 4 Commissioner.



*“Service is what life is all about!”
-- Marian Wright Edelman*



Dear Friends,

On behalf of the entire Board of Commissioners, Township Manager, management team and staff, we are pleased to present the 2008 Popular Annual Financial Report (PAFR) to you.

This annual report is designed to illustratively depict the finances and administrative activities of the Township and is prepared at the end of each fiscal year as an extension of the Township's Comprehensive Annual Financial Report (CAFR). The PAFR contains abridged information from the CAFR and is designed to be more reader friendly and provides information on limited funds and includes abbreviated notes. The CAFR, on the other hand, is a more detailed financial presentation of our financial position and is available along with this report and additional performance information on the website at www.radnor.com. Both reports are a provision under the Township's home rule charter, whereas it requires the Township Manager to report to the Board and the public annually regarding these activities.

Fiscal year 2008 brought many challenges with a drop in realty transfer tax receipts and investment income and sky rocketing gasoline prices. However, we were fortunate to experience better than expected revenues and cost containment in other areas which resulted in a year end general fund balance at approximately 30% of total revenues, which was an increase of 11% from the previous year. Recognizing that our local and national economic outlook was not improving, it was vital to have adequate financial reserves at year end.

Some additional highlights of the 2008 year include:

- ❑ The **doubling of our purchase of PECO Wind Energy** from 2007 to keep in line with our township's vision of preserving and enhancing Radnor's leadership as a quality environment for all community members;
- ❑ **Implementing an emergency notification system**, which allowed residents to sign-up online for email, text, and voice emergency notifications; and
- ❑ The reconfiguration of our website to bolster our E-Government services by accepting more **on-line credit card payment** options to provide 24/7 convenience for our taxpayers.



With a Township mission to be a dynamic, responsive organization that continually strives to provide the most efficient and effective level of service for the public, it is no wonder why we were selected by Fortune Small Business Magazine as the 37th Best Place in the country to "Live and Launch a Business." A recognition that was based on economic conditions such as local tax rates along with a public school system that has been rated as one of the finest in the nation; with a vast network of lush parks, playgrounds and athletic fields; and with an exemplary community of ethnic, cultural, and economic diversity.

The commitment of public service on behalf of our elected officials, professional staffs, engaged citizens, and the corps of volunteers who make up our advisory boards, civic associations and neighborhoods is what has made our community such a desirable place to live and work. **"We Serve"** and that is why we are one of the most sought after addresses in Delaware County!

Best Wishes,

Thomas A. Masterson, Jr., Esq.
President, Board of Commissioners

John Fisher
Vice President, Board of Commissioners

The Radnor Memorial Library is the place to go to for life-long learning. As the community's free library it is a part of the Delaware County Library System and is open to the public seven days a week. The Library is proud to continue its strong commitment to community service and it is evident in the wide range of services and the varied selection of materials offered to residents each year. Residents have access to information and reference assistance, Internet for public use, (Wi-Fi) Wireless Internet connection with your own laptop, online subscription databases, homebound service, lectures, book discussion groups, and other special events, many of them sponsored by the Friends of the Library. While their services to the community seem immeasurable in 2008 they did account for the following as they had over a quarter of a million people visit the library in 2008, up 12% since 2007: Nearly 12,000 new catalogued items added to their collection, 345,769 items checked out (up 20% over 2007 and up 45% over 2006), offered 460 programs with over 13,000 people in attendance (increase of 50% from 2007), and their new online reservation system brought nearly 13,000 items from other Delaware County libraries for Radnor Library users to pick up (181% increase over 2005).



Radnor Memorial Library debuted its new logo at the 2008 Memorial Day Parade. The tree represents their roots in the community and their continued growth in the new millennium.



Radnor Township annually donates childrens books on diversity to the Radnor Library at its Unity Day Breakfast celebration.

2008 proved to be a banner year for the Wayne Senior Center as they were accredited nationally by the National Institute of Senior Centers (NISC). This proudly received designation by the NISC was a rigorous assessment that evaluated the center's many strengths in the areas of purpose, program planning, community, records and reports, governance, fiscal management, administration, and evaluation and facility. The Wayne Senior Center not only surpassed these stringent requirements, but received accolades for their fine work and as a result they now join a list of over 150 senior centers across the country who meet the high quality of standards developed by the NISC. This high quality is noticed each and everyday by the 75-100 people who walk through their doors each day to enjoy a variety of programming. With a growing membership of over 900 individuals it is very important for the senior center to continually create programming to meet the needs of the older adults in our community. Some of those programs include: Blood Pressure Screenings, Bridge, Exercise Classes, Cooking Classes, Wii Bowling Club, Intergenerational Programs with the Radnor Schools, and Art Collaboration with the Wayne Art Center.

Radnor Township Board of Commissioners, staff, and dignitaries join the Wayne Senior Center in celebrating their National Accreditation at the annual Senior Luncheon held at the Willows Mansion.



The Willows is a beautiful 47-acre estate owned by Radnor Township that is an idyllic setting for weddings, private parties, civic functions, corporate meetings, and other special events. Originally built in 1910 and later purchased by Radnor Township in 1973, it has truly become a community gem that is enjoyed by many.

Situated at the end of a long, winding driveway, the three-story beautifully restored mansion provides a sweeping panorama of stately trees, flowering plants, and a picturesque lake. If you are interested in hosting your next event at the Willows please contact the staff at 610-964-9288 for fees and scheduling information or visit www.radnor.com for more information. Their hours of operation are Monday through Friday 9:00am – 12:00pm and by appointment on the weekends.



In 2008 the Willows Mansion was selected as the winner of the 2008 Reader's Choice Best Banquet Facility by the Main Line Times.



As the central hub of the Township, the Administration Department is extremely important in assuring that service is the Township's top priority. Not only is this department responsible for daily interaction with serving the public needs, but they are also responsible for serving those departments who are serving others. In 2008 the *Office of the Township Manager* was headed up by Township Manager Dave Bashore, who was supported by the Township Secretary Coretta Hutchinson. *Personnel & Public Affairs* is led by Director Amanda Ostrander-Serock, who is supported by a full-time administrative assistant, Linda Roney, and two part-time administrative assistants Nickie Plumb and Julie Rossi, and a full-time receptionist, Vera DiMaio.

This team of dedicated public servants is responsible for providing the leadership necessary for 147 employees to accomplish their daily complex tasks. Through their unending devotion to serve, this dynamic team lead the efforts to accomplish the following in 2008: Facilitated the grand opening/ribbon cutting ceremony and public tours of the new Township Building; Assisted the Township Engineer, Environmental Advisory Council and community stakeholders in laying the groundwork towards finding solutions to our stormwater management issues; Conducted a Township-wide citizen's survey to gauge residents' input on policy direction, prioritization of programs, and quality of services, which yielded an overwhelming response by which 65% of the respondents stated that the services they received from Township staff was either outstanding or above average; Created official Township News Center on radnor.com; Facilitated special activities such as Flag Day Ceremony, Unity Day Breakfast, Fall Festival, 4th of July Parade, Luncheon for Wayne Senior Center, Black History Month, and annual charity Bob Crofford Golf Classic.

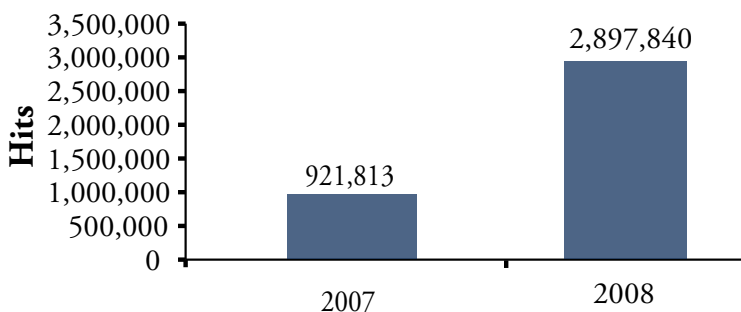


Radnor Township's idyllic setting and neighborhood charm has proven to be a sought out filming location for several production companies. In 2008 it brought the upcoming film Tenure to our 7th Ward where celebrity Luke Wilson was on location for the making of the film.

The average person might wonder what a gigabyte, megahertz or ram actually is, but not our in-house “Geek Squad” of tech savvy individuals who help township employees to navigate the information technology waters. This small group of IT brainiacs is led by Director Steve Giancristoforo, who is supported by a Sr. IT Specialist (Melissa Conn) and a Telecommunications Coordinator (Jim Doling) and part-time video operator (Bob Hale).

In a fast paced community with a technological savvy citizenry and the public sector pushing for communities to incorporate E-Government into their services, this Department’s public service role is more vital than ever. They are constantly assuring the security of our computer networks, monitoring their efficiencies and settling contracts to make sure that the community is getting the most “bang for its buck” for our telecommunication needs. In 2008 their most notable achievements were configuring our website to accept on-line credit card payments which allowed residents 24/7 access to make payments and also the creation of an in-house program that designed an online sign-up form via the township’s website to provide residents with emergency services email, text and voice notifications.

Number of Website Hits



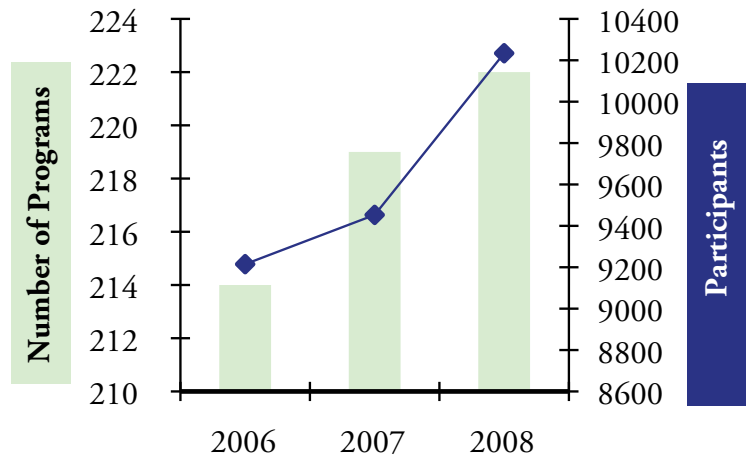
Since we launched our new more interactive website in 2007, the number of hits have more than tripled due to the better functionality and usability of the content and services of the site.



Service with a smile is what you'll get and what you will leave with when you come to visit the staff in our Parks & Recreation Department. This team of employees under the direction of Tom Blomstrom has the favorable task of providing residents young and old with fun, educational, and innovative recreational programs. Under Tom's leadership the Parks & Rec staff—program coordinator Tammy Cohen, administrative assistant Leah McVeigh, and Willows manager Mary Conaghan—assure that our over 25 parks which account for over 600 acres of land, Radnor Trail, and Willows facility are fully utilized and enjoyed by our over 31,000 residents.

Through constant collaboration with community members, the Parks & Rec Department is able to always have their finger on the pulse of the community's recreational needs. Highlights of 2008 were the completion of Phase I of Radnor Trail History Signage working with consultants and Radnor Historical Society, overseeing the replacement of the pedestrian bridge at Skunk Hollow Park and the creation of a trail network path main artery, their assistance in the preservation efforts and study of the Willows Cottage, and their oversight in the development of bid specifications, installation of infrastructure improvements, and operational and programmatic plan for the new Sulpizio Gym facility scheduled to open in 2009.

Recreational Program Participation



Program participation success is due largely in part as a result of the community's involvement/feedback in the types of programs offered each year.



The Community Development department's role is to serve the residents through the administration and enforcement of regulatory ordinances adopted by the Board of Commissioners to assure the health, safety and welfare of everyone in the community. Their regulatory role coupled with their function to plan and control development and growth in the Township are what make it vital for this department to continuously communicate and work effectively with the Board, staff and community stakeholders.

This outstanding team of code enforcement gurus is led by Director Bob Loeper, who oversees 7 employees (Matt Baumann-Planning Manager; Code Officials - Bill Miller, Larry Taltoan, Ray Daly and John Pili; Administrative Assistants – Maryann Cassidy and Peggy Hagan). In a community with over 31,000 residents, 7,659 taxable residential properties, 359 taxable business properties and 1,580 operating businesses contained in our 13.77 square miles, one would recognize how hard this group of seven works to service the dynamic development and regulatory needs of our community. In 2008 this department had the following notable accomplishments:

- ❑ Completed 660 Rental Property Housing Inspections;
- ❑ Investigated and resolved 217 complaints;
- ❑ Conducted 228 food establishment inspections and 133 bathing place inspections at public swimming pools;
- ❑ Issued 504 Certificates of Occupancy; and
- ❑ Managed 89 Design Review Board applications and 61 Zoning Hearing Board appeals.



The Township's Engineering Department is responsible for furnishing professional advice and analysis in reviewing all engineering and construction submitted to the Township, including subdivision and grading permit applications, the construction of the Township sanitary sewer systems, the maintenance of drainage and storm sewer systems, and the enforcement of flood plain regulations. Their expertise and service to the community is invaluable as most municipalities do not have an in-house engineering department to regularly meet the needs of staff and residential stakeholders.

One of the main objectives of the department is to continue their efforts to create and implement better Township-wide Stormwater Management practices, which in 2008 included assuring that the Township was fully compliant with the National Pollution Discharge Elimination System-Phase II (NPDES II) requirements, working with the Public Works Department to administer smoke testing in sewer lines to attempt to identify problem areas, the ongoing construction of updating/replacing various sections of our sanitary sewer systems, and working with community stakeholders, staff and stormwater experts to come up with ways to identify the community's overall needs in managing our future stormwater issues.

This dedicated department led by Director Dan Malloy, who is supported by an Assistant Engineer, Doug Meder, and an Administrative Assistant, Sue Jones, works tirelessly to better the community. Their service efforts in 2008 not only brought in over \$144,655 in revenues, but also processed 420 applications, issued 358 permits, replaced 587 sidewalk blocks throughout the Township, and performed 296 inspections.



Typical rain barrel installation that we encourage Radnor residents to install outside their homes to help further our goal in reducing stormwater runoff. See www.radnor.com for further information

At the heart of our service delivery operations, you will find the Township's Public Works employees whose daily laborious efforts keep our 13.77 square miles of Township looking pristine and beautiful.

This Department of dedicated professionals is lead by Department Director, Bill Hagan and his division Supervisors – Paul Bazik (Streets & Highways), Steve McNelis (Solid Waste), Paul Totaro (Parks), Mark Domenick (Sanitary Sewers), Rick Petrella (Fleet), and Tim McGurl (Buildings). These dedicate professionals have the duty of leading over 80 full- and part-time employees who work diligently to assure that our parks are maintained beautifully, our streets are paved and safe to drive on, and our infrastructure is maintained to operate as it should. If not for their daily public service to the residents of this community, Radnor Township would certainly not be one of the most sought after addresses in Delaware County. Below are some of their many 2008 accomplishments:

- ❑ Collected 9,772.59 tons of refuse, 4918.61 tons of recyclable materials, 29.60 tons of Christmas trees, and collected and composted over 15,350 cubic yards of leaves;
- ❑ Made repairs to 60 feet of sanitary sewer main along Bryn Mawr Ave;
- ❑ Paved 4.25 miles of Township roadway;
- ❑ Planted 62 new street trees, helping the Township to earn the Tree City USA status and Growth Award recognition for the 16th consecutive year;
- ❑ Installed new storm water management system at Oak Grove Lane;
- ❑ Installed new traffic signal emergency preemption and improved the intersection at North Wayne Avenue and Eagle Road.
- ❑ Assisted the Township Engineer in smoke testing areas of the Township in order to come up with a plan to reduce inflow & infiltration into our sanitary sewer system.



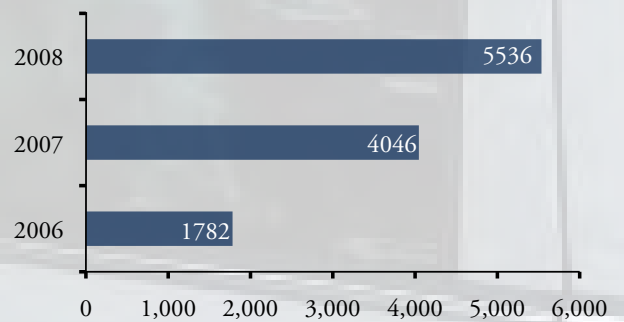
Due to the Township's commitment and the residents awareness of the importance of recycling, in 2008 Radnor Township received more than \$107,000 in performance grant monies from the state for its Residential Recycling Program.

24/7

Safety, Security and Service are what the Radnor Township Police Department provides township residents 365 days a year. The Department is proudly run by Superintendent John Rutty and three Lieutenants, A.J. Antonini, Tom Flannery, and Joe Lunger. Under their supervision are 42 other uniformed officers, an ordinance enforcement and animal control officer (Jim Iacavino & Bill Gallagher), four administrative assistants (Lori Denicola, Mary Ann Donnelly, Anna Findley & Beth Tredenick), and 9 part-time school crossing guards. Their roots in public service and community are why the Department embraces the philosophy of "Community Policing" and why the citizens of Radnor are protected by officers – people – who they have come to know.

This philosophy is what affords Radnor residents the opportunity to live in a community that gets nominated as the "Best Place to Live" in the Philadelphia suburbs. It is this type of safe and secure environment and dedication by the department where in 2008 officers performed 12,483 bank checks to assure the safety of the businesses, 3,165 school visits by officers to keep a positive influence on our youth, and 7,177 vacant house checks for residents who request surveillance while they are away. This type of personal service by a police department is a rarity this day in age, and it is for reasons such as this, that residents can enjoy a quality of life here that is second to none.

Officer Training Hours

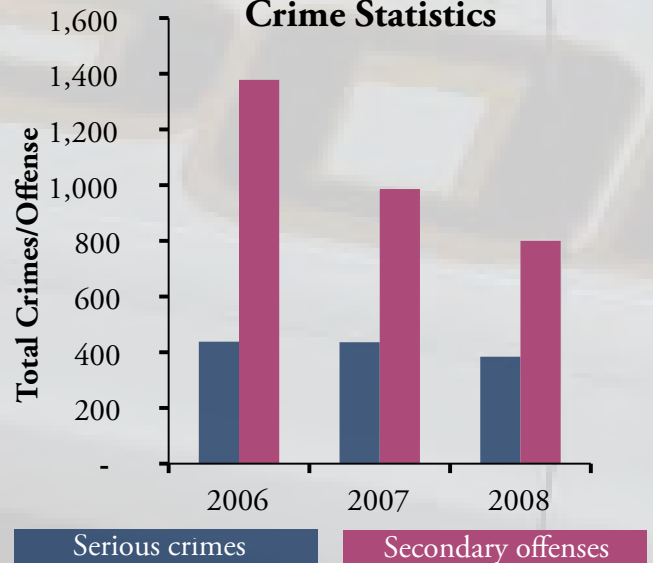


Total Training Hours

Radnor PD's professional reputation is realized each year with the amount of hours officers spend in additional training opportunities. In 2008 each officer dedicated an average of about 120 hours.



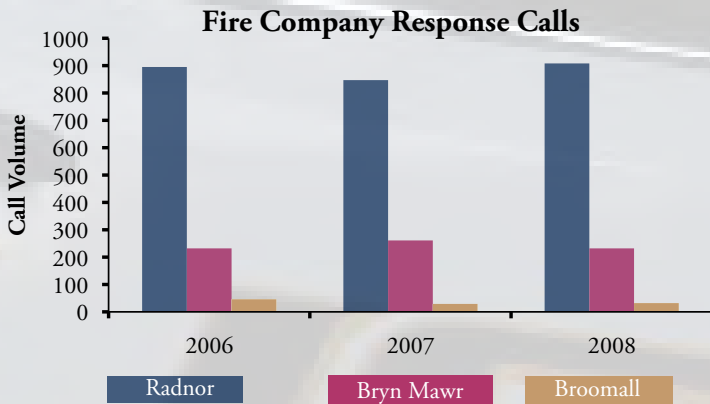
Crime Statistics



Our Community Policing Philosophy is a large reason as to why Radnor is fortunate in seeing an annual decline in crime statistics. (Serious Crimes include rape, murder or arson. Secondary Offenses include misdemeanors such as DUI's, simple assaults or trespassing.)

Radnor Township is served by three fire and rescue companies – Radnor Fire Company, Bryn Mawr Fire Company, and Broomall Fire Company. The Bryn Mawr Fire Company also serves portions of neighboring Lower Merion Township, while Broomall serves parts of Marple and Newtown Townships. All three companies receive some financial support from the Township (a total of \$139,021 in 2008), but most funds for their operations come from individual and corporate contributions during their annual fund drives. Each fire company has an active fire prevention program in the schools and surrounding communities, and tours of their stations are regularly held.

In addition to fire protection, we are also served by the Radnor Ambulance and Narberth Emergency Medical Service Companies. These two emergency medical service companies are a vital component to both the fire and police departments during emergency situations. While Radnor provides Basic Life Support (BLS), Narberth is contracted with the Township to provide Advanced Life Support (ALS) services. ALS differs from BLS in that it involves life saving techniques performed by a certified paramedic who is also qualified to administer drugs to extend life until such time as the victim is delivered to the hospital. In 2008 the Radnor Ambulance Company responded to 2,250 calls and the Narberth Emergency Medical Service Company responded to 1,516 calls to Radnor Township.



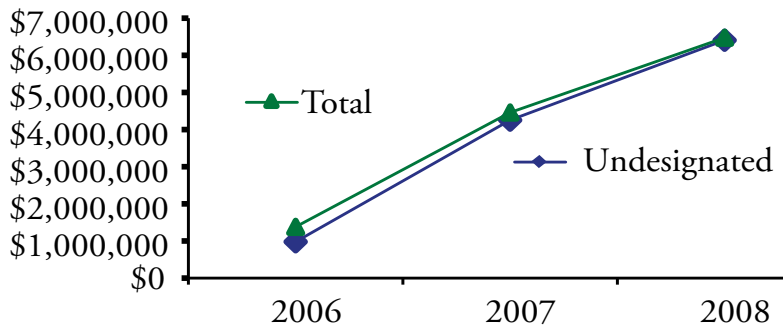
With the majority of our fire houses staffed by volunteers, it is extremely important for residents and businesses to remember to support our local companies. With over 1,000 total calls being responded to in 2008, one can appreciate how important fire services and those who volunteer are to the community. Thanks for being our hero's!!



2008 brought many new challenges to the Radnor Township Finance Department as they were once again asked to face the difficult task of assuring financial solvency for the Township during another gloomy economic forecast. With the economy facing falling home values, rising unemployment rates, businesses and consumers curtailing purchases, skyrocketing gasoline prices, and the value of the U.S. dollar continuing to decline, many questions were being asked as to what the Township was going to do financially in the years to come to handle the current economic downturn.

With that in mind, Finance Director, Aimee Cuthbertson, supported by a dynamic team of 4 full-time employees (Assistant Director Bill Martin, Amy Lacey, Mary Lou Knepshield, and Lesley Wilson) and a part-time employee (Ellen McDevitt), was on a mission to identify, develop, and implement fiscal strategies, policies and practices for the public benefit and for the future fiscal health of the Township in these dark times in order to absorb most of the financial shortcomings. Through the tireless efforts of the department, Board of Commissioners and Township staff, combined with effective internal controls and a diversified local economy, the Township was able to end 2008 with a general fund balance at approximately 30% of budgeted revenues. This, according to our 2007 fund balance policy, will help put us right on target to start the 2009 fiscal year.

General Fund Balance



Since 2006 the Township has been creating policies and curtailing spending to increase its undesignated fund balances to allow for a cushion to mitigate the impact of any adverse financial conditions. These monies can be used if revenues fall below anticipated levels or to meet unexpected operating needs. Radnor's policy is to have the undesignated portion of the fund balance to be within a minimum of 12%, a target of 15% and a max of 18% of operating revenues. As of 12/31/08 we were over the max at 30%, which was strategically planned in order to allow for a larger cushion due to the foreseen bleak economic conditions of 2009 and ahead.

Profile of Radnor

- Population **30,878**
- Male **14,384**
- Female **16,494**
- Average Age **31.7**
- Average Family Size **3.08**
- High School Graduate or Higher **95.0%**
- Bachelor's Degree or Higher **66.3%**
- Civilian Veterans **2,143**
- In Labor Force **14,777**
- Unemployed **5.0%**
- Average Travel Time to Work **24.1min.**
- Average Family Income **\$107,771**
- Average Value of Homes **\$326,500**

*Source: U.S. Bureau of Census 2000

RADNOR TOWNSHIP 2007 & 2008 GENERAL FUND

** Modified Accrual Basis

2007

2008

Revenues

Beginning Balance	\$2,546,603	\$4,460,316
Real estate taxes	6,367,475	6,432,654
Local enabling taxes	10,186,377	10,900,452
Licenses & permits	3,634,569	2,640,789
Miscellaneous	176,952	213,640
Grants & gifts	1,016,607	1,011,288
Departmental earnings	1,074,446	1,283,592
Transfers from other funds	648,156	956,540
Fines & costs	435,119	520,589
Interest & rents	422,987	224,540
Total	\$26,509,291	\$28,644,400

Expenditures

General government	\$2,157,889	\$1,891,872
Protection to persons & property	5,531,538	5,743,559
Health & sanitation	1,933,438	1,963,101
Highways	2,827,513	2,184,658
Parks, libraries & recreation	2,636,188	2,660,780
Transfer to Other Funds	5,808	565,778
Employee benefits	5,789,335	6,107,964
Insurance, Other	1,167,266	1,052,515
Total	\$22,048,975	\$22,170,227
December 31 Fund Balance	\$4,460,316	\$6,474,173

The financial information found to the left is derived from the Township's Comprehensive Annual Financial Report (CAFR) for 2007/2008. The CAFR is prepared using Generally Accepted Accounting Principles (GAAP) and is made available to residents during the month of June. The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Revenues from this fund are primarily derived from real estate taxes, taxes levied under the Local Enabling Tax Act (Act 511), licenses and permits, grants and gifts and departmental earnings. Many of the important activities of the Township are accounted for in this Fund, including police and fire protection, community development, health, solid waste collection, street and highway maintenance, library, parks and recreation and general governmental administration.

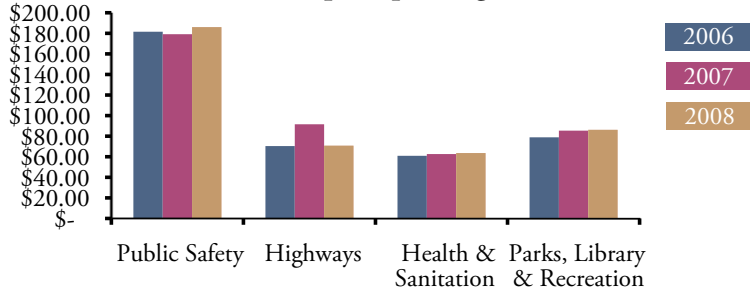
Source: 2007 & 2008 Radnor Township Comprehensive Annual Financial Report.

Top Ten Employers

1. Villanova University
2. Eastern University
3. Centocor Inc.
4. Radnor Township School District
5. Cabrini College
6. Lincoln National Life Insurance
7. G TV Guide LLC
8. University of Pennsylvania
9. Jefferson Health Care
10. Sovereign Bank

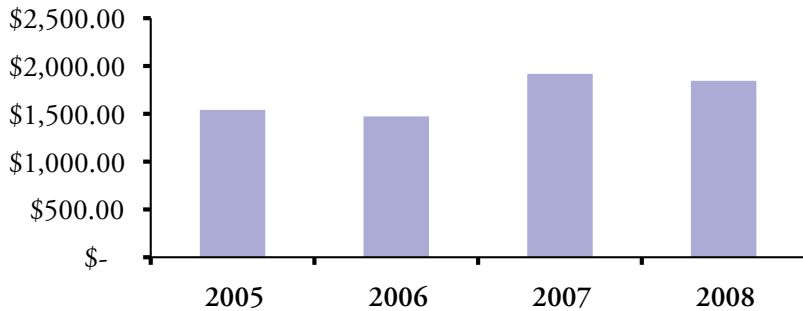
By having a fund balance policy in place, a healthy tax base and manageable debt levels, Radnor was looked favorably upon by Moody's Investors with a Aa2 rating, which was last issued in 2007. This highly desirable rating puts us in the top 8% of municipalities within the Commonwealth of Pennsylvania and in the top 15% nationwide. Which is tremendously important, as a municipality's bond rating is what results in lower interest rates for any appropriate borrowing needs.

Per Capita Spending



Expenditures for Police and Fire Protection have averaged about \$182 per Township resident over the last three years; \$78 for Highway Maintenance (excluding road resurfacing); \$62 for Solid Waste Collection; and \$83 for Parks Maintenance, Recreation, and Library.

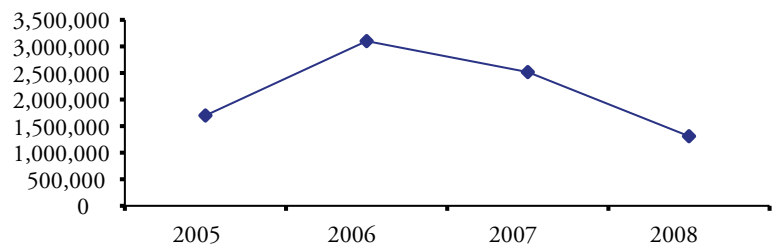
Per Capita Outstanding Debt



In 2008 the amount of outstanding debt per capita was \$1,845 and an average of \$1,694 per capita over the past four years. The spike in 2007 is the result of the Township's issuance of a \$15,910,000 of General Obligation Bonds for the purpose of funding capital projects through 2009, which included major projects such as the stormwater management project at the new middle school, new township administration building, and Radnor Activity Center renovations. The Township's debt per capita is considered reasonable by rating agencies.

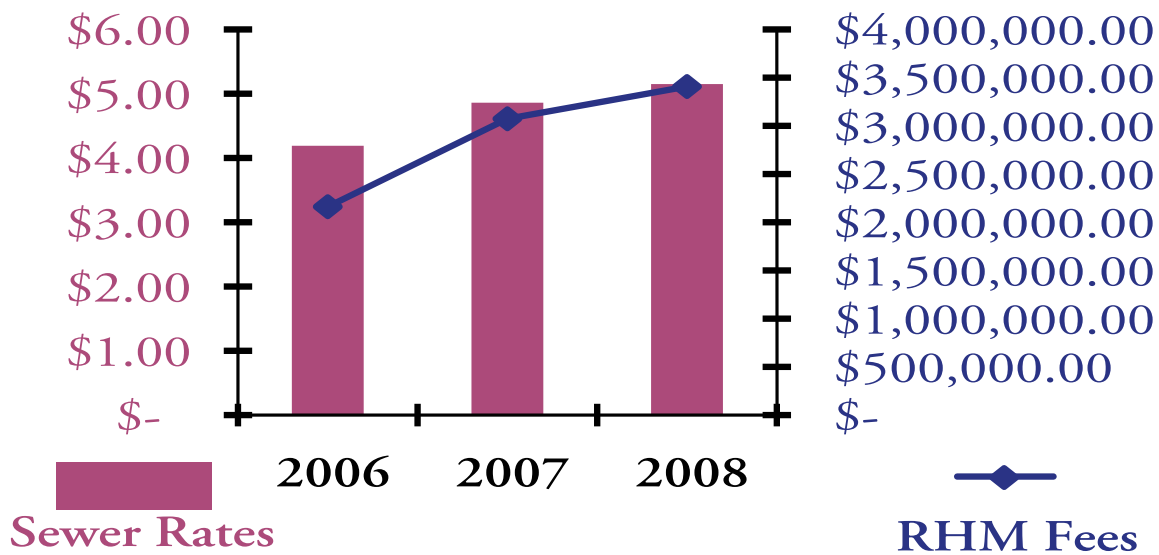
Tax Revenue Anticipation Notes (TRAN) are a short term borrowing mechanism that allows a municipality the opportunity to borrow as they anticipate their tax and utility rent revenue streams. As Radnor continues to strengthen its reserves, we anticipate the need for short term borrowing to continue decreasing with eventual elimination altogether.

TRAN Borrowings



One of the most notable changes in 2008 involved the passing of a new Delinquent Sewer Rent Policy, which piggy-backed off of our already effective auditing strategies to more aggressively attempt to recoup monies from those property owners with long outstanding delinquent sewer payments. This policy was put into place as a result of an outstanding balance of \$268,000 in rents that were owed to the township. As a result of this new collection method, within the first 6 months of the policy change the department was able to recover more than half of the monies that had been outstanding for many years. This new policy put in place will assure greater property owner compliance and better internal controls to effectively manage the Township's Sewer Fund.

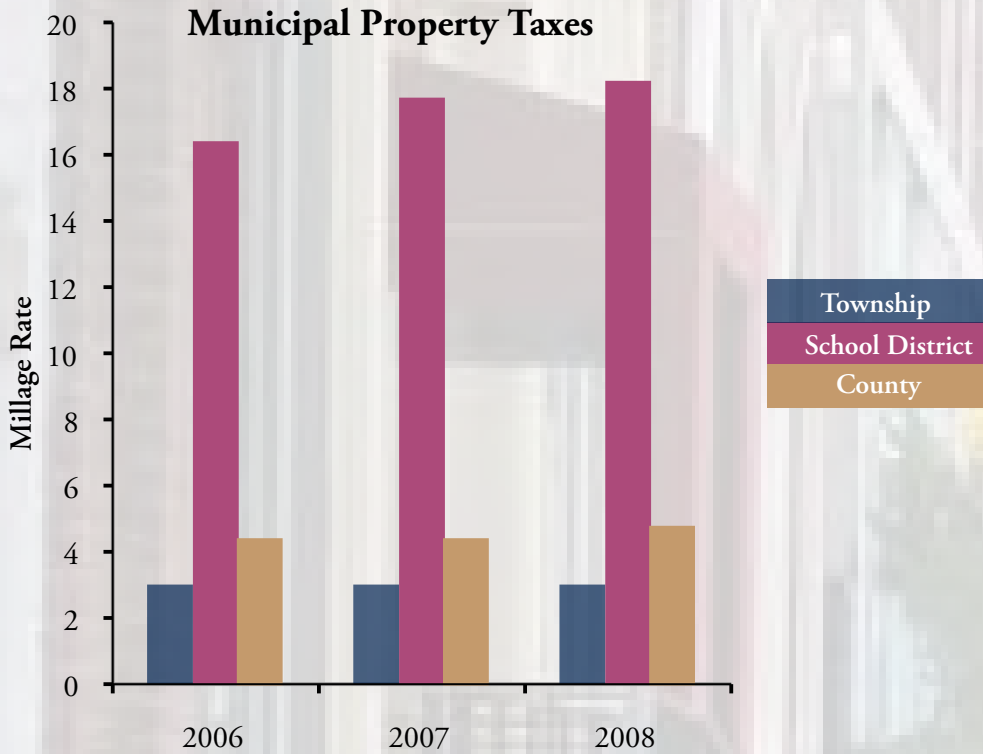
Sewer Rent Rates & RHM Sewer Authority Fees



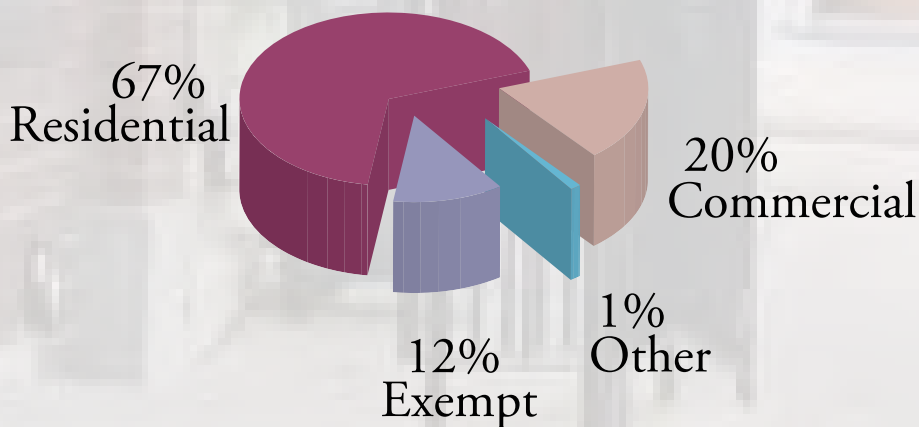
With an average increase of 24% in Radnor-Haverford-Marple (RHM) Sewer Authority fees in the last three years, the Township has had to increase its rent rates in order to adjust to this increase in sewage processing costs. Annual sewer rent revenues fund the maintenance of the Township's sanitary sewer system and the rental payments owed by the Township to the RHM Sewer Authority, which coordinates the regional flow of sewage from neighboring municipalities.

What's more, in 2008 Radnor Township was ranked as having the 11th lowest millage rate out of 49 municipalities in Delaware County. Not to mention, that while the school district and county rose taxes this year, Radnor Township residents were able to enjoy another year of no real estate tax increases.

In addition, a nice end to the fiscal year resulted once again in our receiving the Government Finance Officers Association's *Certificate of Achievement for Excellence in Financial Reporting*, a prestigious international award, for the 13th consecutive year. Way to go team Radnor!!!



2008 Assessment Allocation



Radnor Township Taxes

	<i>2007</i>	<i>2008</i>
Township	3.01	3.01 mills
School	18.236	19.5118
County	4.45	4.825 mills
Taxable Assessed Value	\$3.09	\$3.099 billion
Average Total Tax Bill	\$7,905.14	\$8,559.55
Real Estate Transfer	1.25%	1.50%
Sewer Rent	\$4.86	\$5.15 /M gals
Business Privilege	3	3.0 mills
Local Services Tax	\$52	\$52
Mercantile	3	3.0 mills
Amusement Tax	10%	10%
Budget	\$26.50	\$26.0 million



Township
12%
(3.01)



County
18%
(4.825)



School District
70%
(19.5118)

Cable Council

Harry G. Mahoney, President
 Thomas Glynn, Chair
 Lisa Paolino, Vice President
 Arthur Hartel, Vice-Chair
 Enrique R. Hervada
 Peter Armstrong
 William A. Spingler
 William Brennan
 Thomas A. Masterson
 Joan Cusano
 Kevin G. Higgins
 Dennis MacCormick
 John Fisher
 Bruce Wilson
 James Somers

*Environmental
 Advisory Committee*

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 Brenda Gotanda, Esq. Chair
 Heather Block Reilly, Vice-Chair

*Comprehensive Plan
 Implementation Committee*

Carrie Lawlor, Planning Commission Rep.
 Stephen J. Paolantonio, Chair
 Denise E. Malkowicz, M.D. BOH Rep.
 Cheryl Tumola, Vice-Chair
 David Presscott
 Stephen J. Bajus
 Robin Mann
 Dorothy Ives Dewey
 Anne Poulin
 John W. Fischer, Esq.
 Sloan Walker
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 Civil Service Commission
 John C. Simon
 Philip S. Deming, Chair
 Eric Zajac
 Peter Gibbon-Neff
 Garry Parkin
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 Beverlee Barnes, Chair
 Bernard Dreuding III
 John Dzedzina Vice-Chair
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 Cameron D. Lacey III
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Open Space (AD HOC)

Andrea Pilling
 Harry G. Mahoney, BOC
 Albert Murphy
 Lisa Paolino, BOC
 William A. Spingler, BOC

Parks & Recreation Board

Steve Paolantonio, Radnor Conservancy
 Robert Higgins, Chair
 Robert Higgins, Parks & Recreation Board
 Thomas Koerick, Vice-Chair
 John Fisher, Radnor Conservancy
 Fenton Fitzpatrick, Jr.
 William H. McCoy
 Joseph Ritz
 Brenda Gotanda, EAC
 James E. Schwartz
 Steve Gerber, School Representative

Ethics Board

Eric Zajac, School Representative
 Stuart Sacks
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Planning Commission

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 Julia Farrell Hurler
 David Prescott
 Matthew Marshall
 Loris J. Tinianow, DMD
 Douglas McCone
 Amy Wishner
 Mark Rhodes, Esq.
 Herbert Hazan
 Albert Murphy

Shade Tree Commission

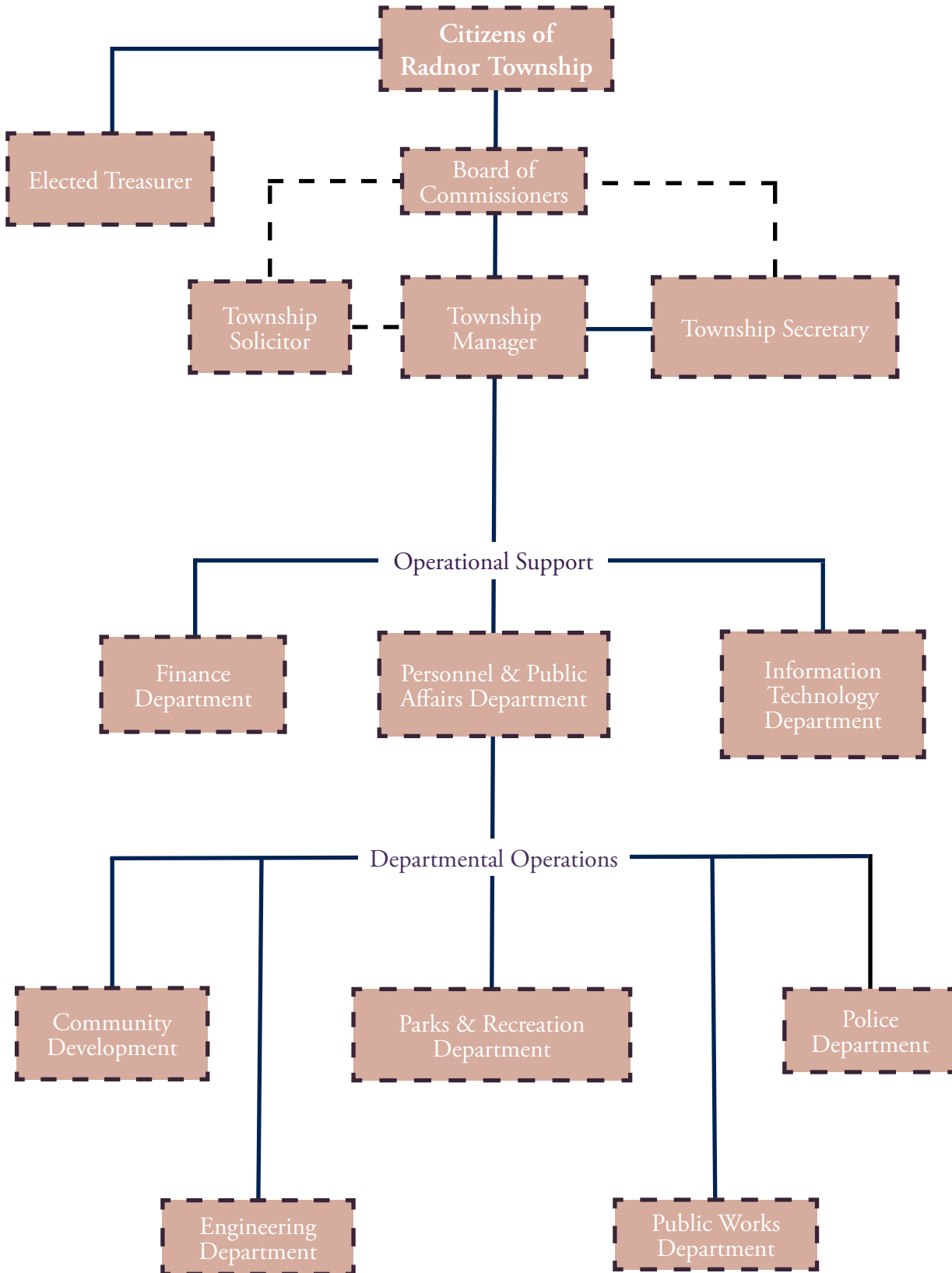
Rental Housing
 Howard Holden, Chair
 Peter Bowen, Alternate
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 Elizabeth Peggy Gaskin
 William R. Thomas
 David Paolantonio
 James Ward
 Timothy McNally
 Radnor-Haverford-Marple Sewer Authority
 Zoning Hearing Board
 James Brogan, Township Representative
 James Dolan, Jr
 Jerry O'Connor, Township Representative

Kathy Bogosian, Vice Chair
 Charles Falcone

Design & Review Board

Korah T. Mani
 James Bradberry, Vice Chair
 Joseph Restifo, Esq. Alternate
 Matthew Frankel
 John E. Ryan, Esq, Solicitor
 Michael Giardino
 Peter Craig
 Charles Pelkington
 Cynthia Ritz
 Anthony Vincent

Radnor Township - Organizational Flowchart



SPECIAL THANKS

Board of Commissioners

Thomas A. Masterson Jr., Esq., President

John Fisher, Vice President

Enrique R. Hervada

Kevin Higgins

Harry G. Mahoney, Esq.

Lisa Paolino

William A. Spingler

Appointed Officials

John Granger, Interim Township Manager

John Rice, Esq., Interim Solicitor

Coretta N. Hutchinson, Township Secretary

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Aimee Cuthbertson, CPA, Chief Financial Officer

Stephen Giancristoforo, Director of Information Technology

William R. Hagan, Director of Public Works

Robert F. Loeper, Director of Community Development

Daniel E. Malloy, P.E., Township Engineer

Amanda Ostrander-Serock, Director of Personnel & Public Affairs

John L. Ruty, Police Superintendent

Radnor Township

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Wayne, PA 19087

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“Thanks to the Board of Commissioners, Advisory Board members, Township Manager, Directors and all of the Township Staff for helping to make this 2008 report possible. ‘We Serve,’ and because of those remarkable efforts, the residents of this community are able to enjoy impeccable services that are second to none. Great job everyone!!”

- Amanda Ostrander-Serock, Annual Report Editor-in-Chief